



**Middlesex-Essex Public Health Collaborative**

**Meeting Agenda**

Monday, December 8th, 2025 at 11:00 am

North Andover Town Hall

120 Main St, 2<sup>nd</sup> Floor Conference Room

North Andover, MA 01845

- 1. Introduction & Welcome**
- 2. FY26 Term 1 Reporting Update**
- 3. FY26 Term 2 & Strategic Plan**
- 4. Nursing & Inspector Update**
- 5. FY26 Meeting Schedule**